

# Clinical Manager / Kaiwhakahaere Haumanu

Reports to Operations Manager, Te Wairua

**Responsible for** Registered Nurse, Advanced Practitioner, Practitioners, Support Workers

**Service/Team** Counties Manukau

#### **About Us**

Since 1980, we have supported thousands of New Zealanders whose lives are affected by alcohol, drug or other addiction challenges. We do this in partnership with tāngata whai ora (people seeking wellness) and their whānau, working together to build the lives they want.

We wholeheartedly believe that everyone living in New Zealand should have the opportunity to live life to the fullest, to feel hopeful about their future and to have meaningful relationships with friends and whānau.

### Tō Tātou Matakitenga | Our Vision

Poutia, Heretia, Tuia te muka tangata ki te pou tokomanawa Ka tū mana Motuhake, Ka nohohere kore I ngā waranga me ngā wero mui o te ao

People, whānau and communities are connected and supported to live the lives they want, free from drug, alcohol and other addiction challenges.

### Tō Tātou Aronga | Our Purpose

E hangaia e mātou he whare tumanako me ngā wāhi haumaru ka āhei I a tangata te eke ki angitu kia whaiwhakaaro ai, kia puawai, katahi ano hoki, ka herea ai te muka tangata ki a ia anō, ko te mea kē ka puta te ira tangata ki te wheiao ki te ao mārama

We create hopeful and safe spaces for change with opportunities to reflect; learn and connect so that people can move towards a brighter future.



### **Position Purpose**

- Provide effective leadership and management of the team and service, ensuring the delivery of appropriate programmes that are based on best clinical practice and high-quality standards.
- Function as an effective member of the Te Wairua Counties Manukau team, with a commitment to maintaining and developing clinical skills, knowledge and expertise.
- Ensure effective quality, health and safety, and risk management systems are in place and are adhered to.
- Maintain knowledge and understanding of the relevance and important of the Treaty of Waitangi to the organisation and apply to this service.

### **Key Areas of Responsibility**

Area of Responsibility	Performance Measures
Leadership in Service Delivery Providing inclusive leadership to ensure that programmes and services are safe, professional and are in line with the organisation's values, philosophy, best practice, and the requirements of the service. This includes ensuring:  Programmes and services are delivered in a timely and appropriate way for clients/whai ora  Clinical practices are appropriate, minimise potential risks and are in line with organisational standards, policies and procedures.  Relevant client/whai ora data is recorded and held on in line with organisational policies and procedures  The effectiveness and impact of programmes and services are regularly monitored and evaluated, in collaboration with the Quality Manager, and plans are developed and actioned to achieve continuous improvement  Complaints are dealt with effectively In line with the organisation's policies and procedures.  Client/whai ora clinical case notes and reviews are accurately recorded and entered into Odyssey client database (HCC) in a timely manner.  Effectively manage programme resources, which includes keeping costs within budget and approving expenditure in line with organisational financial delegated authorities.  Providing line manager with clinical/other reports as required.  Team Management Effectively lead, manage, develop and support team members so that they consistently deliver high quality, professional programmes. This includes:  Leading the recruitment and orientation of new employees to the service, and ensuring they attend all core training	<ul> <li>Required service standards are met in line with each service delivery contract</li> <li>Appropriate/ best practice Therapeutic Community &amp; other agreed models of service delivery are consistently applied across all programmes</li> <li>Programme outcomes are regularly measured through ongoing monitoring and feedback from recipient surveys and external audits</li> <li>Accurate, up to date and relevant information is held securely for clients/whai ora</li> <li>Complaints are dealt with appropriately.</li> <li>Operates within budget parameters and delegated authorities</li> <li>HCC information is accurate, timely and meets all policy, procedural and privacy act / confidentiality requirements; HCC case reviews are kept up to date</li> <li>Required reports are produced in a timely manner</li> </ul>



Area of Responsibility	Performance Measures
<ul> <li>Providing ongoing advice, support and guidance though ad hoc and regular one-on-one catch ups, team meetings and annual performance reviews.</li> <li>Providing or facilitating access to regular cultural and clinical supervision and ensure employees attend all core training.</li> <li>Supporting appropriate training, professional development or study to ensure employees have the skills to deliver the core functions of the programme.</li> <li>Adhering to organisational HR policies and procedures.</li> </ul>	<ul> <li>Feedback from and performance of new employees indicates an effective induction process</li> <li>Effective team performance is achieved through appropriate and timely support, coaching, training etc. of team members</li> <li>Feedback from employees indicates they are supported in a positive and productive way</li> <li>Annual staff turnover of team is below 30%</li> </ul>
<ul> <li>Health and Safety</li> <li>Identify and act on any potential risks to self or others, including clients/whai ora whānau and other employees</li> <li>Be familiar with and abide by the organisation's health and safety policies and reporting procedures, ensuring others do the same as required</li> <li>Follow safe work practices, which includes the effective use of safety equipment, identification of workplace hazards and taking action to reduce or eliminate these.</li> </ul>	<ul> <li>Risks (including Health and Safety, compliance and maintenance) are identified and reported</li> <li>Plans are put in place to resolve and/or mitigate potential problems as required</li> <li>Issues are escalated to relevant manager as required</li> <li>Demonstrates understanding and compliance with organisational and legislative health and safety requirements and is proactive in ensuring employees are compliant</li> <li>Follows correct protocols when using safety equipment</li> <li>Workplace hazards are identified and plans are put in place to reduce/eliminate these or the matter is escalated to the relevant</li> </ul>



Area of Responsibility	Performance Measures
<ul> <li>Treaty of Waitangi</li> <li>Demonstrate knowledge and understanding of the Treaty of Waitangi and its application in this role/team.</li> </ul>	Actions show knowledge and ability to apply the principles of the Treaty in the delivery of role/team.
<ul> <li>Professional Development</li> <li>Be proactive in own professional development.</li> <li>Attend relevant organisational training as required.</li> </ul>	<ul> <li>Has an individual development plan which is implemented</li> <li>Attends organisational training required for role</li> </ul>
<ul> <li>General</li> <li>Attend and contribute actively to team meetings</li> <li>Carry out any other duties that may be delegated by the line manager, which are in keeping with the scope of the role.</li> </ul>	<ul> <li>Regular attendance at team meetings and makes useful contributions</li> <li>Other work is undertaken and completed as required. Commitment and flexibility are demonstrated.</li> </ul>

## **Key Relationships**

Internal	External
<ul> <li>Operations Manager</li> <li>Residential service employees</li> <li>GM Service Delivery</li> <li>Other Clinical Managers</li> <li>Service Improvement Delivery and Development Lead &amp; team</li> <li>Strategic Initiatives Lead &amp; team</li> <li>Learning and Development Lead &amp; team</li> <li>P&amp;C Manager &amp; team</li> <li>Other Odyssey employees</li> </ul>	<ul> <li>Clients/whai ora and their whānau</li> <li>External agencies and providers, including other NGOs</li> </ul>



### **Person Specification**

### **Qualifications, Knowledge and Experience**

- Relevant tertiary qualification (level 7) e.g. Bachelor in AOD, Nursing, Social Work, or related degree
- Registration with an appropriate professional body e.g. DAPAANZ
- At least 2/3 years relevant experience, including experience of delivering or managing clinical programmes in an alcohol and drug or mental health rehabilitation environment
- Conversant with mental health recovery and AOD concepts, models and frameworks, including the Therapeutic Community model
- Experience of leading and managing staff to achieve high performance
- Experience of facilitating staff training
- Experience of health and safety and risk management, including identification, mitigation and resolution; knowledge of the Health and Safety at Work Act
- Knowledge of relevant agencies and services
- Knowledge of NZ public sector funding processes
- Demonstrated knowledge of Treaty of Waitangi and Te Reo Māori/Tikanga
- Experience of working in the social services, addictions and/or mental health sectors
- Experience and expertise in using Microsoft suite applications
- Understanding of and interest in Odyssey's work
- Full Current New Zealand Drivers Licence

#### **Skills and Abilities**

- Strong interpersonal skills and the ability to establish and maintain effective relationships with a wide range
  of stakeholders
- Demonstrated leadership skills, which includes the ability to motivate, engage, provide clear direction and adapt leadership style to fit individual needs
- Ability to show discretion, tact and diplomacy
- Ability to deal with conflict and challenging situations
- Cultural sensitivity and rainbow diversity awareness
- A strong client and service focus
- Effective and demonstrable problem-solving skills
- Proven ability to take a continuous quality approach to systems and therapeutic programmes, including monitoring and evaluating results
- Willingness to consider other viewpoints/ sources of information and adjust decisions as appropriate
- Self-motivated, ability to take the initiative and adapt to changing circumstances
- High regard for confidentiality and security, including information, documentation and overall organisational management
- Ability to work under pressure, complete work on time and to a good standard
- Fluency in English
- IT/word-processing skills
- Ability to acknowledge own limitations and be proactive with own self-development



## Ngā Poupou | Our Pillars

Our Pillars are the foundation of our work, guiding how we work together and with each other.

Whakawhirinaki   Trust	Reliable and shows great integrity	
Pono   Honesty	Transparency and openness underpins all actions	
Haepapa   Responsibility	Achieves and surpasses goals	
Matapōpore   Concern	Empathic and interested in the wellbeing of others	
Aroha   Love	Genuinely collaborative, supportive and able to work as part of a close-knit team, including with clients/whai ora and whānau	

### 'Let's Get Real' Skills

The table below outlines the 'Let's Get Real' framework skill level and competencies that are relevant to this role. Odyssey is committed to supporting employees to meet these competencies with the expectation that employees will be proactive in developing and demonstrating these skills.

Skill	Description	Competency Level (Leadership)
Working with people experiencing mental health and addictions	Is supportive of employees and clients/whai ora with mental health and addiction needs, focusing on their strengths	Develops/fosters person and whānau-centred services
Working with Māori	Contributes to oranga and whānau ora for Maori employees and Māori clients/whai ora with mental health and addiction needs	<ul> <li>Fosters relationships/partnerships with Māori groups</li> <li>Enables Māori people to access Māori responsive services</li> <li>Enables employees to operate in culturally appropriate ways for Māori</li> <li>Fosters an environment that supports a whānau Māoricentred approach, integrates manaaki, whakawhanaunga and key principles such as tino rangatiratanga and mana motuhake</li> </ul>
Working with whānau	Encourages and supports the wellbeing of whānau and ensures they have access to information, education and support including children	<ul> <li>Supports the inclusion of the whānau perspectives in the development and delivery of services/ programmes;</li> <li>Promotes the importance of whānau relationships in recovery and wellbeing</li> <li>Fosters relationships/partnerships with whānaufocused/led groups and services</li> </ul>
Working within communities	Recognises that people and whānau who experience mental health and addictions	Supports relationships, networks and collaboration between health/social service providers, community groups & others



	needs, are part of communities	Involves community groups in responses to people with mental health and addiction needs     Supports employees to receive appropriate training
Challenging discrimination	Challenges discrimination, & provides/ promotes a valued place for employees and clients/whai ora with mental health & addiction needs	<ul> <li>Supports an organisational culture that is non-discriminatory</li> <li>Promotes/supports people with lived experience</li> <li>Contributes or leads programmes/ policies that seek to eliminate stigma and discrimination</li> </ul>
Applying law, policy and standards	Implements legislation, regulations, standards, codes and policies relevant to their role	<ul> <li>Supports the application of the principles of Tiriti o         Waitangi in service delivery</li> <li>Ensures employees adhere to relevant legislation,         regulations, standards, codes and policies</li> <li>Supports the development of systems that respect the         rights of people/whānau</li> </ul>
Maintaining professional & personal development	Participates in life-long learning, & personal and professional development, reflecting on & seeking ways to improve self/ team/service	<ul> <li>Supports people to reach their full potential</li> <li>Support an organisational culture of learning and professional development</li> <li>Supports access to supervision, including cultural supervision</li> </ul>